

NYSE:GHM • July 29, 2016



POSITIVE PERFORMANCE

First Quarter Fiscal 2017 Earnings Call

James R. Lines
President & Chief Executive Officer

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Vice President & Chief Financial Officer



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Safe Harbor Statement

This presentation contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended.

Forward-looking statements are subject to risks, uncertainties and assumptions and are identified by words such as “expects,” “estimates,” “projects,” “anticipates,” “believes,” “goal,” “outlook,” “priorities,” “could,” and other similar words. All statements addressing operating performance, events, or developments that Graham Corporation expects or anticipates will occur in the future, including but not limited to, statements relating to revenue, backlog and expected performance of Energy Steel & Supply Co., and expected expansion and growth opportunities within the domestic and international nuclear power generation markets, anticipated revenue, the timing of conversion of backlog to sales, profit margins, foreign sales operations, Graham Corporation’s strategy to build its global sales representative channel, the effectiveness of automation in expanding engineering capacity, the ability to improve cost competitiveness, customer preferences, changes in market conditions in the industries in which Graham Corporation operates, changes in general economic conditions and customer behavior and Graham Corporation’s acquisition and organic growth strategies are forward-looking statements. Because they are forward-looking, they should be evaluated in light of important risk factors and uncertainties. These risk factors and uncertainties are more fully described in Graham Corporation's most recent Annual Report filed with the Securities and Exchange Commission, including under the heading entitled “Risk Factors.”

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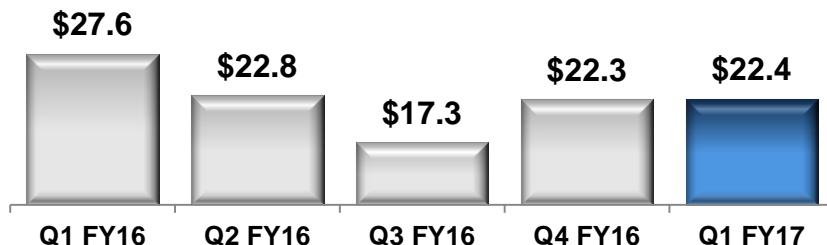
First Quarter Fiscal 2017 Highlights

- Q1 revenue was \$22.4 million
 - Down 19% compared with prior-year Q1
 - Impacted by persistent weak market conditions
 - Short cycle sales down ~20% in quarter
- Q1 net income was \$0.1 million, \$0.01 per share
 - Excluding \$0.4 million, nonrecurring restructuring charge, adjusted net income was \$0.5 million, \$0.05 per share
- Restructuring: 10% headcount reduction
 - Expecting ~\$2.7 million of annualized cost savings, with ~75% of savings in COGS and ~25% in SG&A
- Backlog at quarter end was \$99.9 million
 - Negatively impacted by \$18 million of orders cancelled since start of Q4 FY2015
 - Mix demonstrates success of diversification strategy

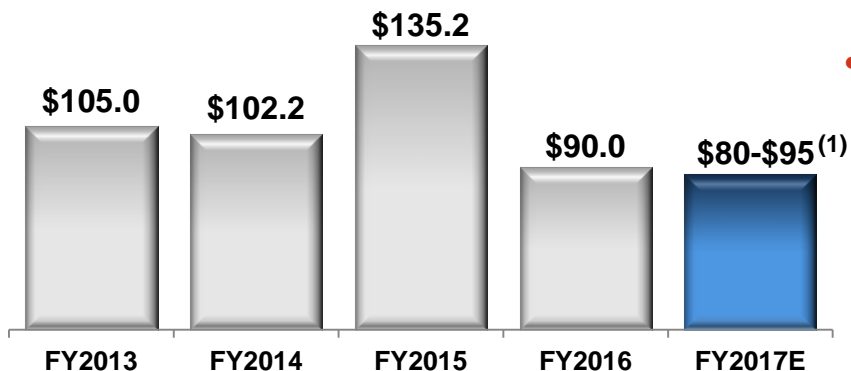
First Quarter Fiscal 2017 Sales

(\$ in millions)

Quarterly Revenue



Annual Revenue



- Q1 FY2017 sales declined in energy-related industries and most geographies vs prior year
 - Sales to power market were up 27% to \$4.7 million
 - Sales to the defense and other industrial market were up 10% to \$5.3 million
 - US sales were down 7% to \$16.3 million
 - International sales were down 39% to \$6.1 million
- Q1 mix by industry
 - Refining industry sales: \$7.2 million
 - Chemical/petrochemical industry sales: \$5.2 million
 - Power industry sales: \$4.7 million
 - Defense and other industrial sales: \$5.3 million

⁽¹⁾ FY2017 guidance provided as of July 29, 2016



Financial Overview

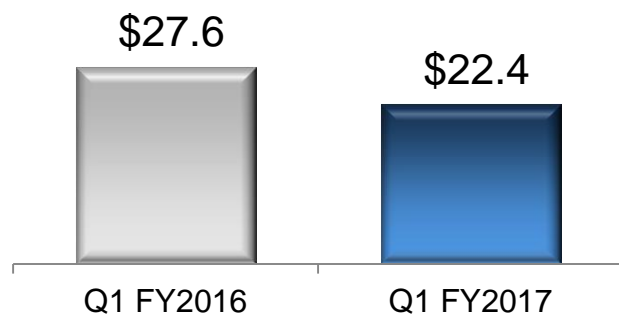
Jeff Glajch

Vice President and CFO

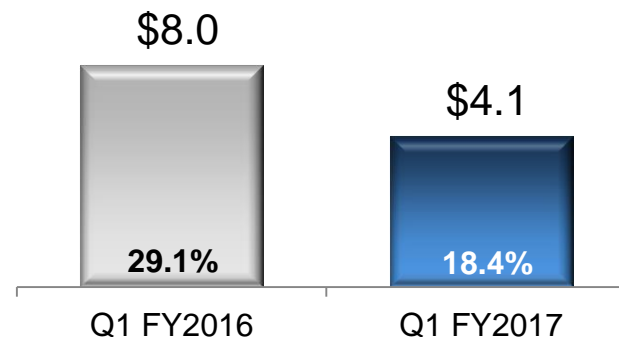
Q1 FY2017 – Persistent Weak Markets

(\$ in millions, except per share data)

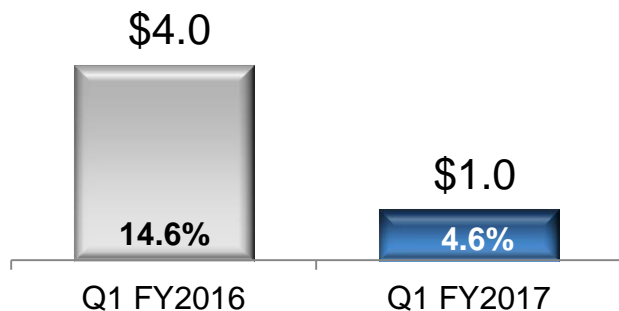
Sales



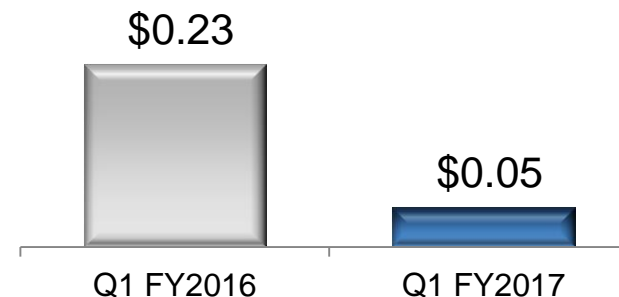
Gross Profit and Margin



Adjusted EBITDA and Margin⁽¹⁾



Adjusted EPS⁽²⁾



⁽¹⁾ See supplemental slide for Adjusted EBITDA reconciliation and other important disclaimers regarding Graham's use of Adjusted EBITDA

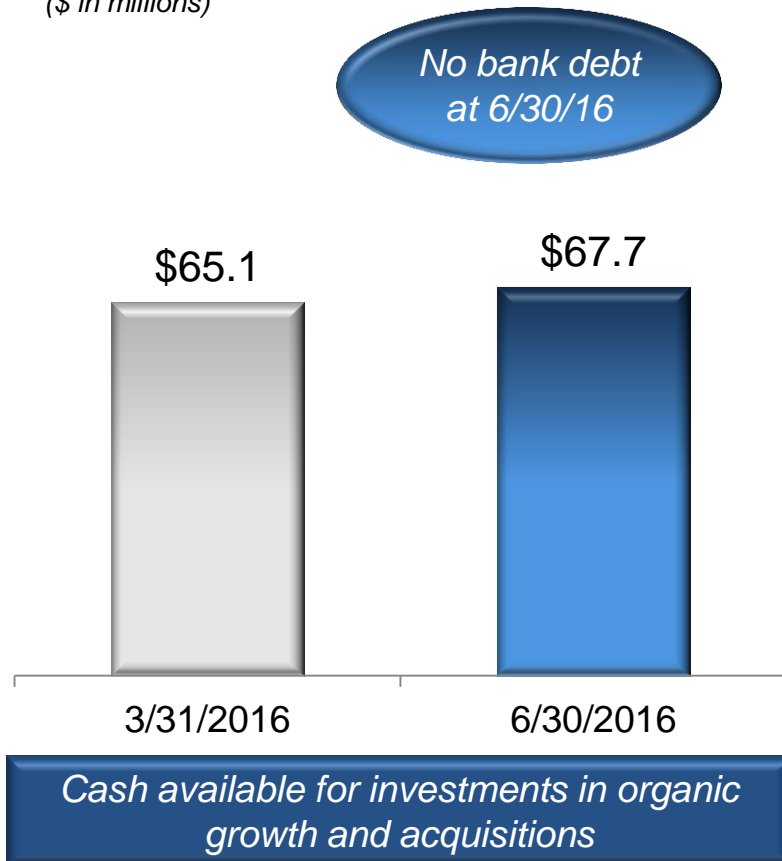
⁽²⁾ See supplemental slide for Adjusted Net Income reconciliation and other important disclaimers regarding Graham's use of Adjusted Net Income

Capital Provides Flexibility

Supports growth as well as shareholder returns

Cash, Cash Equivalents and Investments

(\$ in millions)



- Cash balances increased \$2.6 million during Q1 FY2017
 - Cash provided by operations was \$3.8 million
 - Paid \$0.9 million of dividends
 - Cash on hand at end of Q1 was \$6.97 per share
- Capital expenditures in Q1 FY2017 were \$0.1 million compared with \$0.3 million in Q1 FY2016
 - FY2017 capital expenditures expected to be between \$2 million and \$2.5 million



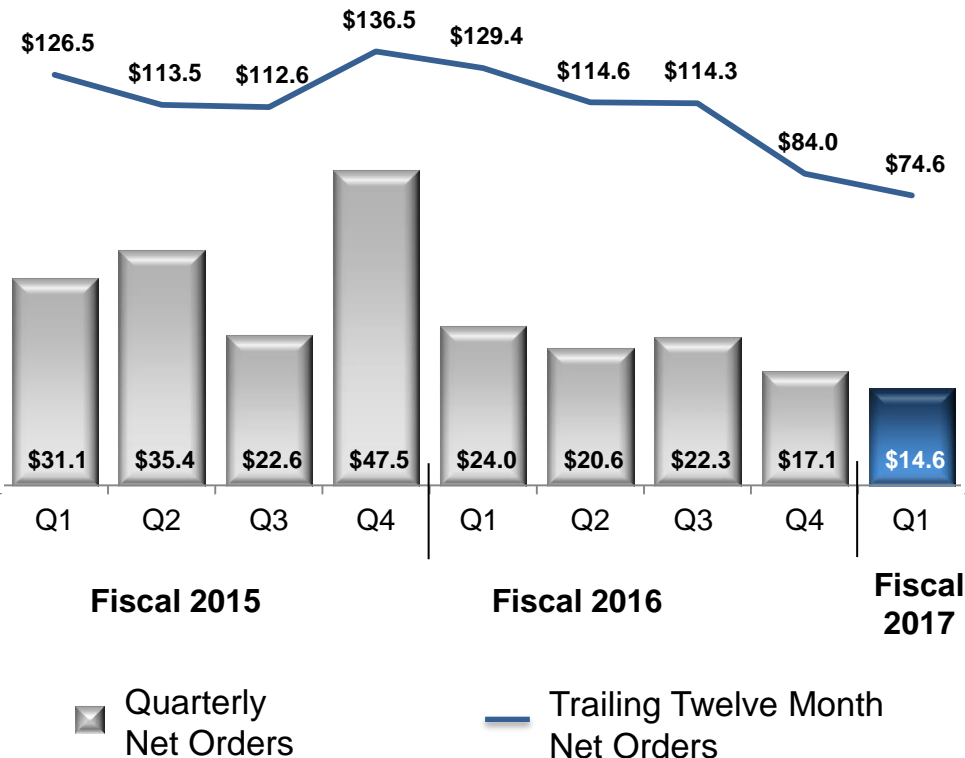
Outlook

Jim Lines
President & CEO

Weak Traditional Order Climate

Quarterly and TTM Net Orders

(in millions)



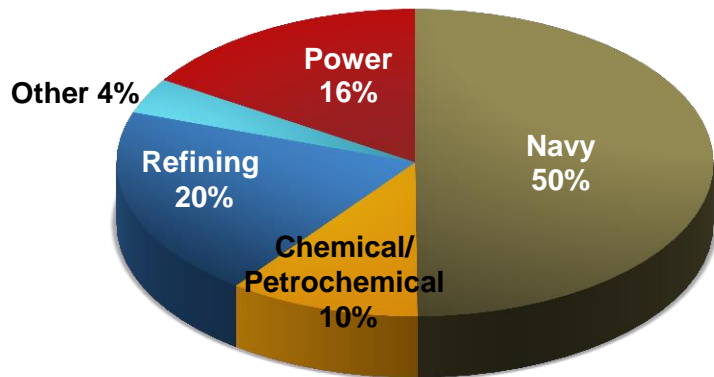
- Q1 FY2017 orders by industry vs prior year Q1:
 - Refining and chemical/petrochemical industry orders were down \$3.4 million and \$3.3 million, respectively, due to market conditions
 - Power industry orders were down \$4.1 million due to timing
 - Defense and other industrial orders were up \$1.4 million
- TTM comparison impacted by:
 - Large U.S. Navy orders in Q4 FY2015
 - \$12.1 million of orders cancelled during TTM Q1 FY2017 period; \$5.9 million cancelled in Q4 FY2015
- Bidding pipeline of ~\$600 million to ~\$800 million is active, but movement to order status remains slow

Backlog Remains Solid

Reflects success of diversification strategy

Backlog by Industry

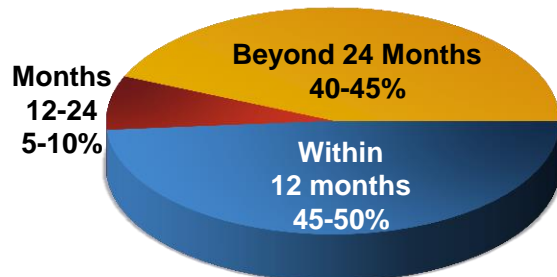
June 30, 2016



Projected Backlog Conversion

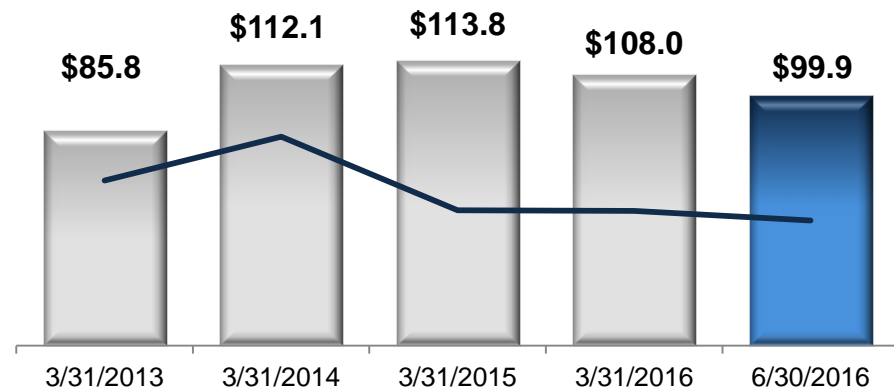
Conversion

June 30, 2016



Backlog

(\$ in millions)



Backlog — Backlog expected to convert within 12 months

- Predictable base supports future growth; high percentage of U.S. Navy projects in backlog
- ~60% from markets or customers not served by the Company five years ago
 - Reducing the impact of more cyclical sales in the energy industry


FY2017 Guidance⁽¹⁾

- Revenue \$80 million – \$95 million
- Gross margin 24% – 26%
- SG&A \$16 million – \$17 million
- Effective tax rate 30% – 31%

Strategic Target: Exceed \$200 million in organic revenue

⁽¹⁾ FY2017 guidance provided as of July 29, 2016

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Supplemental Information



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Adjusted EBITDA Reconciliation

(Unaudited)

(\$ in thousands)

	Three Months Ended June 30,	
	2016	2015
Net income	\$ 85	\$ 2,361
+Net interest income	(85)	(49)
+Income taxes	(100)	1,087
+Depreciation & amortization	582	621
+Restructuring charge	555	-
Adjusted EBITDA	\$ 1,037	\$ 4,020
<i>Adjusted EBITDA margin %</i>	<i>4.6%</i>	<i>14.6%</i>

Non-GAAP Financial Measure:

Adjusted EBITDA is defined as consolidated net income before interest expense and income, income taxes, depreciation and amortization and a nonrecurring restructuring charge. Adjusted EBITDA margin is Adjusted EBITDA divided by sales. Adjusted EBITDA and Adjusted EBITDA margin are not measures determined in accordance with generally accepted accounting principles in the United States, commonly known as GAAP. Nevertheless, Graham believes that providing non-GAAP information such as Adjusted EBITDA and Adjusted EBITDA margin are important for investors and other readers of Graham's financial statements, as they are used as analytical indicators by Graham's management to better understand operating performance. Graham's credit facility also contains ratios based on EBITDA. Because Adjusted EBITDA and Adjusted EBITDA margin are non-GAAP measures and are thus susceptible to varying calculations, Adjusted EBITDA and Adjusted EBITDA margin, as presented, may not be directly comparable to other similarly titled measures used by other companies.

Adjusted Net Income Reconciliation

(Unaudited)

(\$ in thousands)

	Three Months Ended June 30,			
	2016		2015	
	Per Diluted Share		Per Diluted Share	
Net income	\$ 85	\$ 0.01	\$ 2,361	\$ 0.23
+Restructuring charge	383	0.04	-	-
Adjusted net income	\$ 468	\$ 0.05	\$ 2,361	\$ 0.23

Non-GAAP Financial Measure:

Adjusted net income is defined as GAAP net income excluding a nonrecurring restructuring charge. Adjusted net income is not a measure determined in accordance with generally accepted accounting principles in the United States, commonly known as GAAP. Nevertheless, Graham believes that providing non-GAAP information such as Adjusted net income is important for investors and other readers of Graham's financial statements, as it is used as an analytical indicator by Graham's management to better understand operating performance. Because Adjusted net income is a non-GAAP measure and is thus susceptible to varying calculations, Adjusted net income, as presented, may not be directly comparable to other similarly titled measures used by other companies.

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